APPENDIX F Re: Finding No. 11

INDEX

Description	<u>Page</u>
Index	F-1 to F-1b
Sept. 3, 1993 Audit Memorandum to file Re: AT&T Slide Presentation	F-2
Response to Audit Request No. 21, Item 118A - Correspondence associated with AT&T 5ESS [®] price restructure	F-3 to F-13
Response to Audit Request No. 21, Item 118B - 5ESS growth costs and pricing of feature software	F-14
Response to Audit Request No. 21, Item 118C - effects of and implications of price restructure	F-15
Response to Audit Request No. 21, Item 118D - effects and implications of price restructure	F-16
Response to Audit Request No. 21, Item 118E - 5E7	F-17
Response to Audit Request No. 21, Item 118F - revenue sharing	F-18
Response to Audit Request No. 21, Item 118G - competitive position, considerations, BRCS, desired features, tariffs, previous letters	F-19 to F23
Response to Audit Request No. 21, Item 118H - lines of business organization	F-24
Initial switch comparison 1989 vs. 1991	F-25
Interview of C.S. Boren by M. Majoros and D. Craig	F-26 to F-51
January 21, 1994 letter to D. Craig	F-52 to F-53
Response to Audit Request No. 24, Item 121 - 5ESS price restructure effects	F-54 to F-55

Description	<u>Page</u>
Response to Audit Request No. 24, Item 122 - initiation of price restructure	F-56
Response to Audit Request No. 24, Item 124 - effect of contract PR-6700-B	F-57 to F-58
Response to Audit Request No. 24, Item 125 - definition of price restructure	F-59
Response to Audit Request No. 24, Item 126 - effect of price restructure	F-60
Response to Audit Request No. 24, Item 127 - revenue/risk sharing	F-61
Response to Audit Request No. 24, Item 128 - contract PR-6700-B prices	F-62
Response to Audit Request No. 24, Item 129 - Apr. 3, 1990 AT&T Presentation	F-63
Response to Audit Request No. 24, Item 131 - expense vs. capital	F-64
Response to Audit Request No. 24, Item 132 - effect of price restructure	F-65
Response to Audit Request No. 24, Item 133 - effect of price restructure	F-66
Response to Audit Request No. 24, Item 134 - Chamblee	F-67
Response to Audit Request No. 24, Item 135 - first engineering costs, BSS	F-68
Memorandum re: December 21, 1993 Interview of AT&T	F-69 to F-77
AT&T revisions and comments concerning the December 21, 1993 Interview Memorandum	F-78 to F-86
Additional question asked of AT&T in a March 30, 1994 interview	F-87 to F-88
Transmittal letters to Majoros and Craig	F-89 to F-90
Response to Audit Request No. 25, Item 136 - line cards	F-91

Description	Page
Response to Audit Request No. 25, Item 137 - cost of basic business and basic telephone lines - surrogate cost studies	F-92 to F-93
May 19, 1994 transmittal from Craig to Mauriello	F-94
Affidavit from Richard F. Neri, Manager, Bids and Pricing, AT&T Network Systems, stating that the 1990 price restructure was national in scope	F-95 to F-97

MEMO TO FILE

Prepared by:

M. Majoros

Date:

9/3/93

Re:

AT&T Price Restructure

During our meeting yesterday concerning MJM-10, i.e. generic upgrades, D. Craig discovered a copy of what appears to be a slide presentation given to BellSouth by AT&T concerning a price restructure which took place in April 1990. The presentation appeared to demonstrate that AT&Ts price restructure was basically retaining total cost but shifting cost from expense to capital, i.e. from software to hardware. The presentation cited to BellSouth concerns such as:

BellSouth Issues

- o Expense budget tightly constrained.
- o Profit regulation based on capital investment.
- o FCC tightened accounting rules 1/1/88 to require expensing of all RTU fees.
- o 5ESS allocates too much of its cost to BellSouths marketing most competitive customers.

Southern Bell Telephone & Telegraph Co. Georgia Public Service Commission Audit Audit Request #21 Item No. 1187 Page 1 of 1

Provide all correspondence associated with the ATET price restructure for the SESSR and software.

RESPONSE: Attachment 1 is all the correspondence that could be found in the Company's files which was associated with the ATET SESS^R

price restructure.

INFORMATION PROVIDED BY: Frances Dennis Operations Manager 675 West Peachtree St. Atlanta, GA 30375



Mr. F. S. Topor Vice President - Network Systems Sales AT&T Network Systems 475 South Street Morristown, New Jersey 07962-1976

Item 118
Attachment 1
Page 1 of 10

Dear Mr. Topor:

SESS growth costs have been a major topic of discussion between BellSouth and the AT&T Southern Region for some time. Your current pricing strategy appears to be to offer a very competitive price for a new switch but results in pricing as much as 36% above new costs for additions.

Of equal importance is our concern with AT&T's feature software pricing policy. We believe that your pricing for feature software is unacceptably high. This conclusion is based on the following observations:

- 1) Features on the 5ESS have been found to cost frequently up to two to three times as much as similar features on the 1AESS.
- 2) Features on the 5ESS nearly always cost more than similar features on other vendors' switches.
- 3) Feature software pricing is often higher than our Lines of Business organization finds acceptable for competitively marketing services in BellSouth.

One key element appears to be per Switching Module pricing of software. This policy tends to drive not only software, but overall growth costs as well, above reasonable levels. Although our current contract with AT&T provides for capping of some software at 35 Switching Modules, we feel that this does not even begin to address the issue. We believe that all software in the 5ESS should be capped at 10 Switching Modules.

We ask your assistance in addressing these issues. ATET has a very good product in the SESS. We don't want to see economics hinder our ability to continue deployment of the SESS.

Executive Vice President-

Marketing, Network

and Planning

Sincerely,

Vice President-

Procurement, Property and

Services Management

CONCURRENCE BEFORE SIGNATURE

NOVEMBER 1989 LETTER ON SESS GROWTH COSTS AND SOFTWARE PRICING POLICIES.

TO:

Mr. F. S. Topor

Vice President

AT&T Network Systems

FROM:

Mr. J. A. Drummond

Executive Vice President

BellSouth Services

Operations Manager-COE Products and Services

Director-

Equipment Engineering Support

Operations Manager-

Procurement

Assistant Vice President-

Procurement, Product Planning

and Contracting

Assistant Vice President-

Network Provisioning

Vice President-

Procurement, Property and

Services Management

Vice President-

Network Strategic Planning

FEE CS 190 18151

Pt. K. T

Item 118
Attachment 1
Page 3 of 10



R B. Topor
Vice President
Network Systems Sales

Western Electric[®] products 475 South Stree: Momesown, NJ 07960 201 631-6200

February 8, 1990

MR. C. S. BOREN
Vice President - Procurement,
Property and Services Management
BellSouth Services
4515-675 West Peacthtree Street, N.E.
Atlanta, Georgia 30375

Dear Mr. Boren:

We wish to apologize for the delay in answering your November letter concerning SESS(R) Switch prices, but we wanted to have a positive reply to your concerns and it has taken since then to convert your comments and suggestions into an action plan.

1989 proved to be a productive year for enhancing the BellSouth/AT&T Network Systems relationship. We both now have a better understanding of each others needs and desires in the area of switching products. On January 1, our two companies implemented a new contract for the purchase of the 5ESS Switch. In that contract AT&T responded to BellSouth's well documented concerns about the 5ESS Switch's competitive position on first costs mainly focusing on the forthcoming lAESS(tm) Switch replacements. Our two staffs are currently working to expand that contract for 1990 to include an increased commitment in exchange for certain considerations desired by BellSouth.

Our Switching Product Management has listened to the many concerns BellSouth has expressed about 5ESS Switch growth prices and software price concepts and we would like to offer a new 5ESS price structure as a part of our 1991 Commitment Contract. Assuming that the level of business in 1991 is similar to our previous levels of business, we expect to provide BellSouth with the new 5ESS price structure for orders received after July 1, 1990 and shipping in 1991, with additional changes scheduled in the 5E7 generic program time frame.

Some major aspects of this restructure which we feel will address your concern about SESS Switch growth cost are:

 We have accepted BellSouth's suggestion and we will have a cap for base generic software at 10 Switch Modules. 2. BRCS will be repackaged into groups of features more in line with BellSouth's needs with very attractive pricing.

2.

- 3. We will begin to move from per Switch Module pricing to per Line or per Switch for new software features beginning in the 1992 time frame (5E7). Overall, software prices for a typical new office or switch module growth will decrease.
- 4. Our BellSouth list hardware prices will be realigned to better match growth patterns (i.e., the Switch Module prices will decrease and the analog Line Unit and cards will increase.) The total hardware prices for a typical fully equipped Switch Module will increase but the software will decrease.
- 5. The mix between capital and expense dollar prices for a 5ESS Switch will change with expense decreasing and capital increasing, but the average bottom line switch system price will remain consistent with the previous 5ESS price plan.

Some details about this restructure have not been completed at this time, but Al Basey and I are willing to discuss these changes with you when we meet on February 15 and 16. 1990, to present the CO 2000 Story. Also, Joe Mauriello will be requesting a meeting with BellSouth Purchasing in March to present the complete price restructure plan. I know you will find it very satisfactory.

We have also made excellent progress this year in the area of SESS features. BellSouth's creation of one unified list of desired features has helped us greatly in clearly focusing on BellSouth's most important software needs. We completely understand your concerns about the effect that the price of our features have in regard to your ability to generate tariffs that are within the range of your customers willingness to pay. We have suggested that an indication in some manner of the customers willingness to pay or a target software cost element input to the tariff would be a valuable addition to the BellSouth feature priority list. Also, we continue to be interested in working with you to evaluate and implement a way to take advantage of revenue sharing.

The comparison of the SESS feature software prices to the IAESS Switch and to other vendor's prices is most difficult to reconcile. We attempt to price SESS features based on their development costs and their value added. Other vendors may have an entirely different philosophy.

The pricing of lass features was set many years ago under a different price policy which has set precedents that are difficult to change at this stage of the lass Switch life cycle. The difference in lass and SISS switch technology and life cycle stage also affect software pricing.

3.

We have been addressing this concern and you may have noticed recently that new features developed in both LARSS and SESS are priced more consistently and we frequently effer a buy out price that covers both LARSS and SESS.

We consider the SISS Switch to be a premier product designed for the 90's that will parry our pustomers well into the 21st century with SONET, Broadband and Photonic capabilities. Our switch has significant added value not found in any competitive product and we believe that the slightly higher price is a fair return for the increased benefits available to Belisouth by its implementation into your network.

Let me assure you again that Joe Mauriello and his staff have made me and the entire switching Product Management Organisation very aware of the concerns voiced in your recent latter as well as your previous latters on the availability and costs of 3555 special features. ATET Metwork Systems wants to be Sallsouth's major switch vendor and we will remain price competitive considering our added value. We are confident that our differences can be resolved to our mutual satisfaction. I look forward to personally discussing this issue with you when we meet on Jebruary 15 and 16.

Sincerely,

Latter to

C. S. Boren - BellSouth Services, Atlanta

J. A. Drummond - BellSouth Services, Atlanta

Item 118
Attachment 1
Page 6 of 10



J. M. Maunello Regional Vice President (Southern) 6701 Roswell Road, N.E. Allanta, GA 30328 404 573-7000

June 12, 1990

JE ISC RECT

MR. C. S. BOREN, Vice President
Information Resources & Technology Planning
BellSouth Services
4515 Southern Bell Center
675 W. Peachtree St., NE
Atlanta, GA 30375

Re: Arrancement of SESS(R) Switch Price Restricting Plan

Dear Mr. Boren:

ATET Network Systems - Switching Division is pleased to amounce a charge in the Pricing Structure for the SESS Switch. In recent meetings with your staff and other BellSouth organizations, we have provided indepth information on this restructure, and we have shown how the Price Restructure Plan will enhance your ability to model, price, and order new growth SESS Switch purchases. These meetings were planned in advance of this formal amountment to promote better communication and understanding.

The Price Restructure Flan incorporates several changes designed to address concerns expressed by your purchasing and network planning organizations in the areas of budgeting, long term planning, and new service introduction. The result will be to improve the SESS Switch purchase process and ultimately improve your product and service offering profit mangins.

Based on input from your purchasing and network planning organizations, the price restrictive plan includes four elements:

Charges in the Partiers and Software Price Balance. The Price Restructure Plan charges the amount of dollars spent on hardware components versus software RIU fees, allowing greater latitude with capital and expense budgets. This charge will more closely align with your construction budget, and is aimed at providing more flexible spending.

Per Office Pricing for the 5555 Switch Bese Software Fee. The Base Software fee will no longer be priced on a per-switching mobile basis. One base software fee will be charged per central office. This per office fee is based on an office sized at ten Switching Mobiles. Offices with less than ten SMs will be charged proportion-

ately less for the base fee, and additional (above 10 SMs) Switching Modules added to the switch subsequent to initial purchase will not be charged any additional base software fee. This change is aimed at reducing your growth expenses, and making it easier to plan for providing new services in the network.

Realignment of SPSS Switch ERCS Offerings. The robust set of SPSS Switch ERCS Offerings are now realigned into three packages to improve ordering procedures and enhance marketability. The new packages are called Universal ERCS, ERCS Centrex (ESSX) and ERCS Extended Centrex (ESSX). The contents of each package were determined based on customer ordering patterns, and are designed to provide you the best choice for an individual SESS Switch. In addition, the Price Restructure Plan includes a new reduced unice for the BRCS Centrex (ESSX) package. Finally, pricing for the three ERCS packages will now be on a per line besis, providing maximum flecibility to introduce new services.

Discount Structure Simplified. Realigning the barthare and software price mix, and repectoging the ERCS Offerings results in the need for fewer price adjustments to determine the bottom-line price for a SESS Switch. These changes will simplify switch modeling, and will make your purchase procedures easier.

Our goal is to incorporate your budget and planning issues into the standard price models, and move the SESS Switch plan into alignment with your current and future saitch purchase plans. The Price Restructure Plan is not a general price increase, and bottom-line prices will generally remain the same.

The Price Restructive Plan takes effect in two steps, on January 1, 1990, and with the introduction of the 527 Generic (4091). All convent contracts remain intact and will not be affected by the new plan.

As we begin discussions about the 1991-1992 contract, the SESS Switch Price Restricture is timely and provides a responsive compensatione for BellSouth's needs.

Sincerely,

Copy to:

J. A. Drumand - BellSouth Services, Atlanta

W. M. Ferguson - South Central Bell, Birmingham
G. Giovanni - BellSouth Services, Atlanta
R. K. Shelling - BellSouth Services, Atlanta

FSIP: 387.0100

Item 118 Attachment 1 Page 8 of 10

RECEIVED III - /

July 20, 1990

MEMORANDUM

TO:

W. D. Sweet, Operations Manager - Product Manager

and Contracting (BSS)

FROM: H. H. Puckhaber, Operations Manager - Network

Program Planning (SBT)

RE: 1991 ATET SESS Digital Switch Contract

The Southern Bell area planners have discovered some disturbing information from the new edition of SEDOPS, the ATET Ordering and Pricing system. Essentially, it appears that hardware pricing, thus capital associated expenditures, have increased dramatically. Since SEDOPS is a national tool, BellSouth discounts are not included. Our prices, therefore, might not be subject to the apparent adverse increases when we agree to the 1991 contract.

Our concern is that ATET may be reacting inappropriately to the concerns expressed concerning software pricing, and that their pricing may be shifting money from software to hardware. While we are attempting to have software priced more economically, it must not be done by increasing hardware costs.

As soon as you have a specific information on the new 1991 discount structure, we would appreciate your analysis of the apparent increases in SEDOPS.

Questions may be referred to Ken Parker at 529-0522.

cc: S. A. Mulcahy, E. W. Stevens, W. N. Ware, Area Planners

Item 118
Attachment 1
Page 9 of 10

August 23, 1990

To:

E. M. Zier \

Operations Manager

COE Products and Services

From:

W. D. Sweet

Operations Manager

Procurement, Product Planning and Contracting

Subject: 5ESSTM Contract

We are in complete agreement with your memo of August 7, and are very aware of the problems associated with the absence of an arrangement for 1991 business, not only with ATET but NTI and Stromberg Carlson as well.

As stated in your memo, Procurement did not receive ATET's complete proposal until July 18, 1990. We have already negotiated improvements to the original proposal, however, should we accept their proposal as it stands today BellSouth would experience a price increase, additional commitment requirements, and new restrictions in our business arrangements with ATET.

It is our understanding AT&T is providing Firm Price Quotes on initial jobs and growth jobs of 3 switch modules or greater during this period. The remainder of the jobs must be estimated as stated in your memo.

I do not understand Mr. Hester's closing statement. The current agreement covers 1989 and 1990. There was no period of time this year when we were without a contract.

Please be assured we will finalize the best obtainable agreement at the earliest possible date with AT&T.

If there are any questions please contact me or Steve Manion at 420-2140 or 420-2389, respectively.

ď



January 4, 1991

Item 118 Attachment 1 Page 10 of 10

Mr. R. C. Harper Contract Negotiations Manager ATET Network Systems 6701 Roswell Road, N. E. Atlanta, GA 30328

Dear Bob:

In response to your verbal request, BellSouth anticipates accepting ATET's revised 5ESS(R) Switch Contract Proposal for 1991, dated October 30, 1990. Our intent is to accept the proposal, at commitment level 3, along with the subsequent modifications that have been agreed to, such as the 14.5% growth discount, the digital line adjustment, 1A processor trade-in, etc. Our acceptance is contingent upon satisfactory resolution of, but not limited to, the following issues:

- 1. Continuation of SEDOPS at no charge.
- Plug-in repair costs.
- 3. Modification of features included in the Core Package Software

We appreciate ATET's diligence in working towards completion of the final 1991 Agreement. Please contact me on 420-6052, if you should have any questions or comments.

Sincerely,

Veronne H. Williams

Senior Contract Manager

Copy to: W. D. Sweet

S. F. Manion

M. E. Ward

Southern Bell Telephone & Telegraph Co. Georgia Public Service Commission Audit Audit Request #21 Item No. 1188 Page 1 of 1

PROUPST: Why did BellSouth request ATRY address the following issues:

- 1. SESS growth costs, and
- 2. ATET's pricing of feature software.

RESPONSE: 1. Growth costs refer to dollars spent adding lines, trunks, software upgrades, and new software features to SESS^R digital switches embedded in our network.

Competition between Switch Suppliers for the initial switch replacement provides the necessary cost containment on the "initial first cost". Once the switch is in the network, growth requirements can only be provided by the original equipment manufacturer and no competition exists.

Although the switch selection decision is based on overall "life cycle cost" BellSouth continuously strives to reduce the growth costs associated with switching equipment.

2. As stated above, BellSouth was striving to reduce growth costs. Software RTU Fees are a major part of growth costs. ATRY's method of pricing (per switch module) for many features in the SESS^R resulted in higher RTU fees than similar features deployed in other technologies in the network.

INFORMATION PROVIDED BY: Frances Dennis
Operations Manager
675 West Peachtree St.
Atlanta, GA 30375

Southern Bell Telephone & Telegraph Co. Georgia Public Service Commission Audit Audit Request #21 Item No. 118C Page 1 of 1

PROUEST: If ATET had responded favorably to all of BellSouth's concerns, please emplain the effects and implications on Southern Bell's ratepayers and unregulated services.

RESPONSE: Even though this is a hypothetical question, the Company will attempt to answer it in order to be responsive. The Company was requesting these pricing changes in order to control growth costs and help maintain stable rates. Any price changes in switch investment or related software would be reflected in future cost studies. However, changes in any single cost component would not necessarily materially impact the price of individual services.

INFORMATION PROVIDED BY: Frances Dennis
Operations Manager
675 West Peachtree St.
Atlanta, GA 30375

Southern Bell Telephone & Telegraph Co. Georgia Public Service Commission Audit Audit Request #21 Item No. 118D Page 1 of 1

RECOURST: What did ATET ultimately do to meet BellSouth's request?

- 1. Explain the method ATET used to resolve the points at issue.
- 2. Explain and demonstrate the effects and implications of this resolution on Southern Bell's ratepayers and unregulated services using an actual example.

RESPONSE: 1. Although BellSouth cannot answer for ATET, the Company will attempt to summarize the process which occurred. As part of the typical procurement process, BellSouth's November 1989 letter on SESS^R growth costs was the beginning of a series of negotiations between the Company and ATET.

ATET'S SESS^R price restructure was implemented nationwide and was not unique to BellSouth. Furthermore, ATET'S price restructure only impacted a small subset of list prices. The negotiations referred to above were BellSouth's efforts to obtain the best contract on SESS^R hardware and software. This included an attempt to maximize discounts off ATET's list prices based upon BellSouth's business volume.

The culmination of this negotiation process was an increased discount off list price for BellSouth.

2. The ATET SESS^R Price Restructure only affected the LIST PRICE of a small subset of items normally ordered on growth jobs. However, as discussed in # 1 above, the resulting negotiations did result in an increased discount off list price for BellSouth.

It is not practical to provide an actual representative example since each individual growth job has unique software/hardware requirements. However, in an attempt to be responsive, see the response to Item 118C for additional discussion.

DNFORMATION PROVIDED BY: Frances Dennis
Operations Manager
675 West Peachtree St.
Atlanta, GA 30375

Southern Bell Telephone & Telegraph Co. Georgia Public Service Commission Audit Audit Request #21 Item No. 118E Page 1 of 1

REQUEST: Provide a complete explanation of 5E7 and a list of offices where it is installed.

RESPONSE: Software Release 5E7 is a designation used by ATET to identify a particular generic upgrade. Release 5E6 would indicate the previous upgrade and Release 5E8 would be the designation for the next upgrade. ATET traditionally rolls out one upgrade per year. An analogy for a software release upgrade in a central office would be LOTUS 123 or WORDPERFECT upgrades in a Personal Computer. Each upgrade provides new or improved features and functionality in addition to corrections identified in the previous release.

Georgia has thirty three (33) 5ESS^R Host/Standalone Central Offices in the network. Only four offices are on release 5E7. They are as follows: Chamblee Main, Columbus NW, Dumwoody, and Toop Hills.

DAFORMATION PROVIDED BY: Frances Dennis
Operations Manager
675 West Peachtree St.
Atlanta, GA 30375

Annandio E _ 17

Southern Bell Telephone & Telegraph Co. Georgia Public Service Commission Audit Audit Request #21 Item No. 118F Page 1 of 1

REQUEST: A February 8, 1990 letter to Mr. C. S. Boren, V.P.-Procurement, Property and Services BSS from J. S. Topor V.P. ATET Network Systems Sales mentions the concept of "revenue sharing."

- 1. Please explain the concept of revenue sharing as used in this letter.
- 2. Emplain BellSouth's response to ATET's proposal to implement revenue sharing.

RESPONSE: 1. Although BellSouth cannot answer for ATET, the Company will attempt to answer the question in order to be responsive.

Based upon the Company's interpretation of ATET's intent, we believe this ATET proposal was referring to some kind of deferred payment schedule for SESS software Right To Use fees based upon BellSouth's market penetration.

BellSouth did not pursue any type of revenue sharing with ATET. It is BellSouth's policy to pay for Right To Use fees prior to deployment of any features in the network.

2. BellSouth did not pursue revenue sharing with ATET.
Revenue sharing was not implemented in our contract
agreement with ATET for switching equipment.

INFORMATION PROVIDED BY: Frances Dennis
Operations Manager
675 West Peachtree St.
Atlanta, GA 30375

Southern Bell Telephone & Telegraph Co. Georgia Public Service Commission Audit Audit Request \$21 Item No. 118G Page 1 of 2

REQUEST: Regarding 2/8/90 letter to Mr. C. S. Boren from Topor.

- 1. Please emplain the following statement "In that contract ATET responded to BellSouth's well documented concerns about the SESS Switches competitive position on first costs, mainly focusing on the forthcoming IAESS (tm) Switch replacement."?
- 2. Please identify the "certain considerations" discussed in the last sentence of the second paragraph on page 1.
- 3. Please explain the following statement 2. BRCS will be repackaged into groups of features more in line with BellSouth's needs with very attractive pricing.
- 4. Please provide a copy and explanation of BellSouth's "numified list of desired features" (page 2).
- 5. Please explain the following statement:

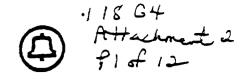
We completely understand your concerns about the effect that the price of our features have in regard to our ability to generate tariffs that are within the range of your customers willingness to pay.

- Please provide all "previous letters on the availability and costs of SESS special features" discussed on page 3.
- RESPONSE: 1. Although BellSouth can not answer for ATET, the Company will attempt to answer the question in order to be responsive. Based upon the Company's interpretation of ATET's intent, we believe that ATET was referring to BellSouth's concerns about the competitiveness of the initial cost of the 5ESS^R switch as it replaced the 1ESS switch.
 - 2. Although BellSouth can not answer for ATET, the Company will attempt to answer the question in order to be responsive. Based upon the Company's interpretation of ATET's statement, we believe it refers to additional discounts requested by BellSouth (considerations) in return for an increased commitment of business to ATET.
 - 3. At this time, Business Residential Custom Services (ERCS) was offered only in packages (groupings of individual features). ATET's statement refers to the regrouping of these packages into smaller packages and in some cases individual feature offerings. This allowed BellSouth to purchase smaller packages more in line with its needs.

Southern Bell Telephone & Telegraph Co. Georgia Public Service Commission Audit Audit Request #21 Item No. 118G Page 2 of 2

- 4. Although BellSouth can not answer for ATET, the Company will attempt to answer the question in order to be responsive. Based upon the Company's interpretation of ATET's reference, Attachment 2 will show a "unified list of desired features". This information will be made available for review at a mutually agreeable time and place. The list is a comprehensive feature priority list for the SESS^R and IAESS switches. These lists were developed to help communicate our feature development requirements and priorities to major vendors such as ATET.
- 5. Although BellSouth can not answer for ATET, the Company will attempt to answer the question in order to be responsive. Based upon the Company's interpretation of ATET's statement, we believe ATET was stating that they understood that the cost to deploy some features in the SESS could cause our tariffs to be higher than our customer's willingness to pay.
- 6. BellSouth Procurement is unaware of "previous letters" from Mr. Boren to ATET addressing availability and costs of SESS" special features. BellSouth's concerns with respect to high growth costs including software features has been expressed to ATET in many different forums (eg., meetings, contract negotiations, etc.).

DEFORMATION PROVIDED BY: Frances Dennis
Operations Manager
675 West Peachtree St.
Atlanta, GA 30375



BellSouth Services

D. W. Jones Assistant Vice President Network Planning 675 West Peachtree Street, N.E. Atlanta, Georgia 30375 404 529-0815

August 24, 1989

Mr. J. R. Griser Sales Director - Switching AT&T Network Systems 300 Chase Park South Birmingham, Alabama 35244

Dear Mr. Griser:

Development of timely, cost effective software for our network switches is of prime importance to BellSouth. At divestiture, BellSouth formed an interdepartmental intercompany Switch Feature Evaluation Committee (SFEC) whose only purpose was to establish priorities for vendor software development. Until now, the SFEC only set priorities for miscellaneous central office features and for features requiring relatively small development effort. Priorities for features requiring large development efforts such as Integrated Services Digital Network (ISDN), Common Channel Signaling (CCS7), and Custom Local Area Signaling Service (CLASS) were set by individual project teams. These feature priorities were conveyed to ATET separately in meetings and various correspondence.

In our regularly scheduled November 1988 meeting between the BellSouth SFEC and ATET Network Systems, the need for a single priority feature list was recognized. Following that meeting, the SFEC began the process of reevaluating nearly 1200 feature requests including a host of ISDN, CCS7, and CLASS features. Those features that were determined to be of high interest to BellSouth were further evaluated and priorities established for each feature consistent with our corporation's marketing and network strategies.

Attached, you will find the BellSouth feature priority lists for the 5ESS and lAESS switches. These lists indicate the rank for each feature, the Bellcore TA-TSY-000185 reference where available.

· 118 G 4
AHachment.
P2of 12

Mr. J. R. Griser Page 2

feature title, BellSouth contact, Bellcore reference documents where available and the desired general availability date. Descriptions for the attached features may be found in the associated technical requirements documents. For features without current requirements, a brief description of the feature may be found in TA-TSY-000185. Descriptions for features not yet in TA-TSY-000185 will be provided to you as they become available.

It is important to note that our interest in many of these features is predicated upon availability by the date indicated. In some cases, later availability may decrease our interest. In determining our interest and priorities in these features, no consideration was given to the cost of development. Feature prices out of line with our customer's willingness to pay may decrease our interest in these features as well. A date of 01/01/99 is shown for any feature where a desired general availability date was not available.

For these reasons, it is important that an ongoing dialogue be established between our subject matter experts. It is our intention to revise and reissue this list semiannually in April and October with follow-up meetings in May and November. Ad hoc meetings, conference calls, etc., between our subject matter experts will take place throughout the year to review requirements, proposed availability dates, planning prices, etc., and to determine the final disposition of each feature. It is expected that some features will be removed from the lists because of lower interest due to cost, newer evolving technologies and missed market windows. Conversely, new features will be added to the lists as new market opportunities arise and new technologies become reality.

Presentation of these lists do not represent any commitment by BellSouth or any of it's subsidiaries to purchase any product whether or not it provides any of the capabilities or features presented on the lists. Commitments to purchase any of these features must be secured through the BellSouth Services purchasing and contracting organization.

Within the next few days, a representative of our SFEC will be contacting your representatives to make meeting arrangements to allow our SFEC to formally present the list and establish a framework for future dialogue.

· 11864 Attachment P3of 12

Mr. J. R. Griser Page 2

I believe that these new priority feature lists and the process we have implemented within BellSouth to develop them, will help us to better communicate our feature development requirements to ATET Network Systems. If you have any questions please call me on 404-529-0815. If your associates should have any questions about the list they may call Jim Bridges at 205-977-7177 or the BellSouth contact if the question pertains to a specific item on the list.

Yours truly,

D. W. Janes

Assistant Vice President - Network Planning